





ENGAGE

集思廣益

The Process 制訂計劃的過程

Strategic Planning Task Force 策略發展計劃專責小組

- formed in late March 2017 2017年3月下旬成立
- members included staff, students, alumni and the University Council and Court members 成員包括職員、學生、校友、校董會及大學顧問委員會成員
- charged with assisting the President in the development of the Strategic Plan and to conduct consultation exercises 負責協助校長擬訂策略發展計劃,並開展諮詢工作
- terms of reference and membership of the Task Force and its Working Groups are shown in Appendix 1

專責小組及工作小組的職權範圍及成員名單列載於附錄一

Task Force and Working Groups meetings 專責小組及工作小組會議

- articulated aspirations for the five strategic areas, to align with the development of University Grants Committee's University Accountability Agreement framework, in the initial recommendations 根據大學教育資助委員會的大學問責協議框架,在初步 建議中訂立五大策略領域的目標
 - + Quality of the Student Experience of Teaching and Learning
 學生的教與學體驗質素
 - + Quality of Research Performance and of Research Postgraduate Experience 研究表現及研究生體驗的質素
 - + Knowledge Transfer and Wider Engagement 知識轉移及廣泛參與
 - + Enhanced Internationalisation and Engaging the Nation
 促進國際化及參與國家發展
 - + Financial Health and Institutional Sustainability 財務健康與機構可持續性

Broad Consultation Exercise 廣泛諮詢工作

stage one on the initial recommendations 第一階段討論初步建議

- stage two on the recommendations that were refined after feedback was collected
 第二階段討論收集意見後、經修改的建議
- gather feedback through formal meeting discussions and face-to-face exchanges at open forums attended by more than 250 participants 透過在正規會議中的討論,以及有超過二百五十人 出席的公開論壇上之面對面交流徵集意見
- stakeholders engaged included staff, students, University Council and Court members, alumni and advisory committee members
 教職員、學生、校董會和大學顧問委員會成員、校友及 顧問委員會成員等持分者皆參與了諮詢活動
- a dedicated website was set up to obtain feedback from stakeholders 成立專門網站以收集持分者的意見
- guiding questions (Appendix 2) were designed by the Working Groups to solicit inputs on specific points 工作小組設計了指引問題(列載於附錄二)以徵集某 些指定範疇上的意見

Recommendations 建議

確認及通過

- the Task Force came up with its recommendations in August 2017
 專責小組於2017年8月
 制訂建議
 - the Strategic Plan endorsed by the Executive Committee of Council, and approved by Council in September 2017 校董會常務委員會確認策略發展 計劃初稿後,由校董會於2017年 9月通過

Endorsement and Approval

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